# Functions of Educational Management 1<sup>st</sup> semester/paper code-104

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# Functions of Educational Management

- These functions of educational management are largely based on the 14 principles of management,
- which have been given by Henry Fayol in 1916. They are;
- \[
   \bigcup \text{Division of work.}
   \]
- Authority
- □ Discipline
- Unity of command.
- □ Unity of direction
- Subordination of individual interests
- F Renumeration
- Centralisation
- Calar chain
- Material and social order.
- Equity
- I Stability
- Initiative
- Espirit de corps.

## Functions of Educational Management

 To be specific the above functions can be classified as the functions of :

PLANNING,ORGANISING,DIRECTING,CONTROLLI NG & EVALUATING which every educational manager has to perform.

#### • PLANNING:

 Planning is defined as a process of setting objectives and determining what should be done to achieve them. It is a decision-making activity through which, managers act to ensure the future

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success and effectiveness of their institutions and departments as well as themselves.

- Characteristics of planning:
- Anticipatory in nature
- A system of decisions
- Continuity
- Tlexibility
- Unity
- Precision

#### Steps Of Planning

- Planning is a series of steps that involve:
- Defining objectives
- (Setting objectives or goals)
- Determining the current status with respect to the objectives
- (Being aware of opportunities)
- Determining planning premises
- (Analysing the situation for external factors and forecasting future trends. Generation of future scenarios)
- Identifying alternative
- (Best alternative to accomplish our objectives)
- Choosing an alternative
- (Selecting the course of action to be pursued)
- Formulating support plans
- (Arranging for human and material resources) Implementing the plan
- (Action stage also involves evaluation)

## Organizing

- Organising involves the establishment of authority relationships with provision for co-ordination between them, both vertically and horizontally in the enterprise structure.
- Thus organising is;
- Concerned with work, the people and authority relationships.
- Aims at effective teamwork towards achievement of predetermined objectives.
- It involves the assignment of tasks, the grouping of tasks into departments and the assignment of authority and allocation of resources

### Importance of Organisation:

- Helps to achieve Organisational goals & objectives.
- Optimum use of resources
- To carry out the plans.
- Basic elements of organising any activity:
- Define the purpose and objectives.
- Analyse and identify activities or tasks required to meet these objectives.
- Allocate related activities to individuals.
- Establish a reporting and communication channel

### Directing

- It is the art or process of influencing people so that they will strive willingly and enthusiastically towards the achievement of group goals.
- To show the path, give guidance to complete the task.
- Direction in management is that part which affects the decision gives the signal to act, indicates what action is to be? & when is it to start & stop?

#### Aspects of Directing:

- The ability to use power effectively and in a responsible manner.
- The understanding of people: each person has a different level of motivation and different motivational force.
- The ability to inspire followers to apply their full capacities to an activity.
- To develop effective communication structures
- Importance of Directing:
- To achieve goals and objectives.
- In teaching-learning process—for curriculum development, use of methodology, teaching aids, classroom management.
- To ensure proper co-ordination.
- Organisation of activities—curricular and co-curricular.
- Budgeting

#### Controlling

Controlling involves measuring and monitoring performance, comparing results with plans and taking corrective action when required.

- Thus controlling;
- Indicates how far the goals have been achieved.
- Extent of deviation from plans.
- Thus, control deals with the difference between planned and actual performance.
- Areas of control:
- Institutional Budget: Financing in terms of income and expenditure.
- Institutional Supplies: Stationery and material equipment.
- Library: Maintenance and upgrading.
- Teaching-learning Process:
- Accounts and School Records:
- Discipline: Staff and students

#### Evaluating

It is the process of measuring and assessing the achievement of objectives.

- Provides an insight into strengths and weaknesses.
- Helps to bring about improvements in Educational Management.
- Need for evaluation:
- To determine the effectiveness of plans for managers as well as others
- To document that objectives have been met;
- To provide information about the achievement to staff and others;
   and
- To enable manager and staff to make changes that improves plans

- Areas requiring evaluation in academics:
- Goals & objectives.
- Content:
- i. Selection of content.
- ii. Validity of content to objectives.
- iii. To update the content & check its relevance.
- iv. Content is according to stages of development.
- v. Teaching-learning process.
- Processes: Teacher activities, pupils' activities, instructional material, teaching methods.
- Outcomes/Results: